

# Agenda

## General scrutiny committee

Date: **Monday 19 July 2021**

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Time: **10.15 am**

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Place: **Herefordshire Council Offices, Plough Lane, Hereford,  
HR4 0LE**

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Notes: Please note the time, date and venue of the meeting.

For any further information please contact:

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If you would like help to understand this document, or would like it in another format, please call Ben Baugh, Democratic Services on 01432 261882 or e-mail [ben.baugh2@herefordshire.gov.uk](mailto:ben.baugh2@herefordshire.gov.uk) in advance of the meeting.



# **Agenda for the meeting of the General scrutiny committee**

## **Membership**

<b>Chairperson</b>	<b>Councillor Jonathan Lester</b>
<b>Vice-chairperson</b>	<b>Councillor Tracy Bowes</b>

**Councillor Sebastian Bowen**  
**Councillor Barry Durkin**  
**Councillor Louis Stark**  
**Councillor David Summers**  
**Councillor William Wilding**



## Agenda

	Pages
<b>1. APOLOGIES FOR ABSENCE</b> To receive apologies for absence.	
<b>2. NAMED SUBSTITUTES</b> To receive details of any member nominated to attend the meeting in place of a member of the committee.	
<b>3. DECLARATIONS OF INTEREST</b> To receive any declarations of interests in respect of schedule 1, schedule 2 or other interests from members of the committee in respect of items on the agenda.	
<b>4. MINUTES</b> To approve the minutes of the meeting held on 11 June 2021.  <b>How to submit questions</b> The deadline for the submission of questions for this meeting is 5.00 pm on Tuesday 13 July 2021. Questions must be submitted to <a href="mailto:councillorservices@herefordshire.gov.uk">councillorservices@herefordshire.gov.uk</a> . Questions sent to any other address may not be accepted. Accepted questions and the responses will be published as a supplement to the agenda papers prior to the meeting. Further information and guidance is available at <a href="http://www.herefordshire.gov.uk/council/get-involved/3">www.herefordshire.gov.uk/council/get-involved/3</a>	11 - 20
<b>5. QUESTIONS FROM MEMBERS OF THE PUBLIC</b> To receive any written questions from members of the public.	
<b>6. QUESTIONS FROM COUNCILLORS</b> To receive any written questions from councillors.	
<b>7. UPDATE ON EXECUTIVE RESPONSE CLARIFICATIONS TO THE COMMITTEE'S WASTE MANAGEMENT STRATEGIC REVIEW AND THE REVIEW OF THE CLIMATE AND ECOLOGICAL EMERGENCY</b> To receive an update on the executive responses to the further recommendations made by general scrutiny committee on 26 April 2021 regarding the committee's Waste Management Strategic Review and the review of the Climate and Ecological Emergency.	21 - 26
<b>8. COMMITTEE WORK PROGRAMME</b> To consider the committee's work programme.	27 - 76
<b>9. DATE OF NEXT MEETING</b> Monday 13 September 2021, 10.15 am	







## The public's rights to information and attendance at meetings

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We will review and update this guidance in line with Government advice and restrictions.

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- Inspect agenda and public reports at least five clear days before the date of the meeting. Agenda and reports (relating to items to be considered in public) are available at [www.herefordshire.gov.uk/meetings](http://www.herefordshire.gov.uk/meetings)
- Inspect minutes of the council and all committees and sub-committees and written statements of decisions taken by the cabinet or individual cabinet members for up to six years following a meeting.
- Inspect background papers used in the preparation of public reports for a period of up to four years from the date of the meeting (a list of the background papers to a report is given at the end of each report). A background paper is a document on which the officer has relied in writing the report and which otherwise is not available to the public.
- Access to a public register stating the names, addresses and wards of all councillors with details of the membership of cabinet and of all committees and sub-committees. Information about councillors is available at [www.herefordshire.gov.uk/councillors](http://www.herefordshire.gov.uk/councillors)
- Have access to a list specifying those powers on which the council have delegated decision making to their officers identifying the officers concerned by title. The council's constitution is available at [www.herefordshire.gov.uk/constitution](http://www.herefordshire.gov.uk/constitution)
- Access to this summary of your rights as members of the public to attend meetings of the council, cabinet, committees and sub-committees and to inspect documents.



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[www.herefordshire.gov.uk/downloads/file/1597/hereford-city-bus-map-local-services-](http://www.herefordshire.gov.uk/downloads/file/1597/hereford-city-bus-map-local-services-)



## **The seven principles of public life**

### **(Nolan principles)**

#### **1. Selflessness**

Holders of public office should act solely in terms of the public interest.

#### **2. Integrity**

Holders of public office must avoid placing themselves under any obligation to people or organisations that might try inappropriately to influence them in their work. They should not act or take decisions in order to gain financial or other material benefits for themselves, their family, or their friends. They must declare and resolve any interests and relationships.

#### **3. Objectivity**

Holders of public office must act and take decisions impartially, fairly and on merit, using the best evidence and without discrimination or bias.

#### **4. Accountability**

Holders of public office are accountable to the public for their decisions and actions and must submit themselves to the scrutiny necessary to ensure this.

#### **5. Openness**

Holders of public office should act and take decisions in an open and transparent manner. Information should not be withheld from the public unless there are clear and lawful reasons for so doing.

#### **6. Honesty**

Holders of public office should be truthful.

#### **7. Leadership**

Holders of public office should exhibit these principles in their own behaviour. They should actively promote and robustly support the principles and be willing to challenge poor behaviour wherever it occurs.







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## Guide to general scrutiny committee

Scrutiny is a statutory role fulfilled by councillors who are not members of the cabinet.

The role of the scrutiny committees is to help develop policy, to carry out reviews of council and other local services, and to hold decision makers to account for their actions and decisions.

Council has decided that there will be three scrutiny committees. The committees reflect the balance of political groups on the council.

The general scrutiny committee consists of 7 councillors.

Councillor Sebastian Bowen	True Independents
Councillor Tracy Bowes (vice-chairperson)	Independents for Herefordshire
Councillor Barry Durkin	Conservatives
Councillor Jonathan Lester (Chairperson)	Conservatives
Councillor Louis Stark	Liberal Democrats
Councillor David Summers	Independents for Herefordshire
Councillor William Wilding	Independents for Herefordshire

The committees have the power:

- (a) to review or scrutinise decisions made, or other action taken, in connection with the discharge of any functions which are the responsibility of the executive,
- (b) to make reports or recommendations to the authority or the executive with respect to the discharge of any functions which are the responsibility of the executive,
- (c) to review or scrutinise decisions made, or other action taken, in connection with the discharge of any functions which are not the responsibility of the executive,
- (d) to make reports or recommendations to council or the cabinet with respect to the discharge of any functions which are not the responsibility of the executive,
- (e) to make reports or recommendations to council or the cabinet on matters which affect the authority's area or the inhabitants of that area
- (f) to review or scrutinise decisions made, or other action taken, in connection with the discharge by the responsible authorities of their crime and disorder functions and to make reports or recommendations to the council with respect to the discharge of those functions. In this regard crime and disorder functions means:



- (i) a strategy for the reduction of crime and disorder in the area (including anti-social and other behaviour adversely affecting the local environment); and
  - (ii) a strategy for combatting the misuse of drugs, alcohol and other substances in the area; and
  - (iii) a strategy for the reduction of re-offending in the area
- (g) to review and scrutinise any matter relating to the planning, provision and operation of the health service in its area and make reports and recommendations to a responsible person on any matter it has reviewed or scrutinised or to be consulted by a relevant NHS body or health service provider in accordance with the Regulations (2013/218) as amended. In this regard *health service* includes services designed to secure improvement—
- (i) in the physical and mental health of the people of England, and
  - (ii) in the prevention, diagnosis and treatment of physical and mental illness
  - (iii) and any services provided in pursuance of arrangements under section 75 in relation to the exercise of health-related functions of a local authority.
- (h) to review and scrutinise the exercise by risk management authorities of flood risk management functions or coastal erosion risk management functions which may affect the local authority's area.

The specific remit of the general scrutiny committee includes:

- services within the economy and place directorate and corporate centre
- corporate performance
- budget and policy framework matters
- statutory flood risk management scrutiny powers
- statutory community safety and policing scrutiny powers

### **Who attends general scrutiny committee meetings?**

The following attend the committee:

- Members of the committee, including the chairperson and vice-chairperson.
- Cabinet members, they are not members of the committee but attend principally to answer any questions the committee may have and inform the debate.
- Officers of the council to present reports and give technical advice to the committee.
- People external to the Council invited to provide information to the committee.

(Other councillors may attend as observers but are only entitled to speak at the discretion of the chairman.)





## **Minutes of the meeting of General scrutiny committee held at the Three Counties Hotel, Belmont Road, Belmont, Hereford, HR2 7BP on Friday 11 June 2021 at 10.15 am**

- Present:** Councillors Jonathan Lester (Chairperson), Tracy Bowes (Vice-chairperson), Barry Durkin, Louis Stark, David Summers and William Wilding
- In attendance:** Councillors Liz Harvey (Cabinet member finance, corporate services and planning) and David Hitchiner (Leader of the Council)
- Officers:** Richard Ball (Director for economy and place), Ben Baugh (Democratic services officer), Guy Goodman (Deputy solicitor to the Council) [as a virtual participant], Adrian Griffiths (Joint strategic finance lead), Rebecca Howell-Jones (Acting director of public health), Les Knight (Head of additional needs), Andrew Lovegrove (Chief finance officer), Amy Pitt (Assistant director Talk Community programme), Jenny Preece (Democratic services officer), Paul Smith (Assistant director all ages commissioning) and Claire Ward (Solicitor to the council)

### **Messages of appreciation**

On behalf of the committee, the chairperson expressed his gratitude to Councillors Hewitt and Matthews for their crucial roles and contributions on the committee in recent years; Councillors Bowen and Summers were welcomed as new members of the committee. The chairperson also asked that the thanks of the committee be sent to Tim Brown, the former clerk who had retired recently, for his long service and fantastic job in supporting the committee.

### **1 APOLOGIES FOR ABSENCE**

Apologies for absence had been received from committee member Councillor Sebastian Bowen.

### **2 NAMED SUBSTITUTES**

No named substitutes were present.

### **3 DECLARATIONS OF INTEREST**

Councillor Summers declared an 'other' interest in agenda item 7, Herefordshire Council's response to the covid pandemic, due to attendance at meetings of the Covid 19 engagement working group.

### **4 MINUTES**

The minutes of the meeting held on 26 April 2021 were received.

**Resolved:** That the minutes of the meeting held on 26 April 2021 be approved as a correct record and be signed by the chairperson.

### **5 QUESTIONS FROM MEMBERS OF THE PUBLIC**

No questions had been received from members of the public.

### **6 QUESTIONS FROM COUNCILLORS**



A question received from a councillor in advance of the meeting and the response is attached as appendix 1 to these minutes.

## **7     HEREFORDSHIRE COUNCIL'S RESPONSE TO THE COVID PANDEMIC**

In accordance with paragraph 4.2.13 (b) of the Council's constitution, the chairperson considered that this item should be discussed at this meeting as a matter of urgency to provide the committee with the opportunity to consider how well the council had performed during the pandemic.

The chairperson noted that the Covid situation was unprecedented and had caused huge problems but the council and its officers had done a good job in reacting to the challenging circumstances. Nevertheless, this was an opportunity to reflect upon lessons learned for the council and its partners.

The solicitor the council introduced the report by commenting that: this was an emergency that had never been encountered by the council before; officers had responded positively and collaboratively, working as a single organisation; to capture the position, the report had been informed by many people and it was acknowledged that it may appear disjointed in parts; decisions had to be made which had never been made before; the situation had been managed through a gold and silver command structure; and the local resilience forum had recently decided that the situation was no longer an emergency and public bodies were entering a recovery phase.

Questions and comments were invited from committee members and responses were provided by attending officers, the principal topics included:

1.     The effectiveness of the Covid 19 engagement working group.
2.     The accessibility and visibility of mental health resources and support, including for members of staff and care workers.
3.     The need to capture issues that could have been handled better or where more could have been done.
4.     The involvement of subject matter experts and people with lived experiences in the co-design and co-production of service areas.
5.     The Talk Community response which provided a coordinated support offer for vulnerable residents and the plans to support different areas of the recovery.
6.     The rapid transformation to deliver services in different ways and provide wellbeing support.
7.     The need to consider the lessons learned from the operation of the gold and silver crisis management methodology.
8.     The identification of clinically extremely vulnerable people and communication issues with this cohort.
9.     The coordination of information on the multiple sources of national and local support for schools and the development of initiatives to support the welfare of pupils.
10.    The effectiveness of relationships between local, regional and national bodies, including issues with communications between government and the council in terms of the application of the tier system.



11. The local decision to procure sufficient stocks of personal protective equipment (PPE) in advance of national guidance, avoiding subsequent shortages and potentially saving lives.
12. The need to explore and understand the experiences of residents and other stakeholders.
13. The importance of gathering key metrics, such as infection rates and care home deaths, in order to obtain a whole picture of how well the Herefordshire system performed.
14. How changing guidance from different departments of government, often involving short timescales, had been handled by partners locally and regionally.
15. Local businesses had played a key role, such as diversifying into the production of hand sanitisers.
16. The potential to feed into the national public inquiry, including on: the importance of government liaising with the council and local partners 'on the ground' going forward; examples of where the council had taken the initiative; the impact of the government's handling of the pandemic on the council, businesses, care homes and residents; and to understand where the council and local partners had jurisdiction to make their own decisions and where they had to follow the national lead.
17. The approach of the solicitor to the council and the chief finance officer to decision-making in extraordinary circumstances, with examples provided in relation to the procurement of PPE and the payment of grants to local businesses.
18. The identified need to keep the council's records of small businesses up-to-date and, more broadly, for all points of contact to ensure that communication could be effective on a mass scale.
19. There was an opportunity to examine the emergency decisions that were taken and the consequential implications to inform any necessary changes to the scheme of delegation.
20. How managers had been encouraged to engage with staff members working remotely and the chief executive's new 'flexible futures' initiative to shape the future of home and office working with staff representatives. As the systems that facilitated this had been available before the pandemic, it was commented that organisations needed to reflect on why they had not used them in the past, and how they could identify and utilise emerging innovations and technologies for the benefit of service delivery and to 'build back better'.
21. The actions undertaken on the payment of grants to local businesses were praised but it was considered that the grant eligibility information could be strengthened.
22. The redeployment of staff had provided support to functions essential to the response but the effect of redeployment upon the council's operations should be assessed.
23. How social / physical distancing had influenced emergency travel and parking measures, how this had polarised local opinion. It was suggested that there should be a roadmap for the potential withdrawal or retention of such measures.
24. The high risk scores associated with the risk to the council's finances, uncertainties about the ongoing and enduring costs that would be incurred in the future (such as the additional costs of delivering social care and other services), and the need to highlight the concerns about the financial situation to government and to advocate for extended support to councils.



25. Current understanding about the efficacy of existing vaccines to emerging variants of concern, the likelihood of needing to live with consequences of Covid in the long term, and how the lives of people were being changed permanently, particularly for those with health conditions which prevented vaccination or minimised the immune response.
26. The arrangements for identifying and contacting clinically extremely vulnerable people were explored further.
27. The significant efforts of voluntary and community groups during the pandemic and the intention to build upon this through Talk Community to bring Herefordshire together, including increasing the number of active hubs from 20 to 50 by March 2022. The Talk Community response was praised and it was commented that a broad range of communication methods would help to raise awareness of related activities and opportunities to become involved.
28. The need to include the implications of the pandemic for service delivery, including for enforcement, in the Covid risk register.
29. The linkages between health, the environment and anti-social behaviour.
30. The resources mobilised to reduce Covid transmission rates and mortality in care homes, including the provision of PPE free of charge, frequent multi-agency and provider forums, measures to contain outbreaks, infection control training for care workers, increased care home fees as recommended by the Local Government Association to maintain the viability of providers, the deployment of government grants into the care sector, and the establishment of a regional care home support network.
31. Whilst the funding was welcomed, there had been significant administrative burdens for the council and restrictive conditions for providers associated with infection control and testing, and workforce capacity grants. It was suggested that there was a need to provide this feedback to government, especially as there seemed to be inconsistencies between different government departments.
32. The environmental impact of discarded PPE and single use plastics, and the implications for the council's environmental objectives. It was suggested that the task and finish group on litter could consider this matter.

[Note: the meeting adjourned between 12.30 pm and 12.50 pm]

The chairperson said that, following a conversation with the cabinet member finance, corporate services and planning during the adjournment, it was important to feed back to government that, notwithstanding the challenges with certain grants, local government had demonstrated that it could deliver things well on the ground.

It was questioned whether the council had done and was doing enough to ensure the recovery of the local economy. The Leader of the Council reported that a Covid 19 recovery plan was to be considered by cabinet on 24 June 2021 and there was to be an economic summit with a spectrum of business to consider how to work together on the recovery.

Officers were invited to reflect further on what did not go well, comments included: the council had to mobilise resources ahead of government guidance and before grant monies became available, and this could have been done even earlier in anticipation of the pandemic; the potential extent of the seriousness of the crisis had not been fully realised in the early stages and pre-planning had been insufficient; the late receipt of legislative changes for implementation the following day had made it difficult to ensure that the right advice went out;



there had been significant learning in terms of scientific knowledge, intelligence sharing, outbreak management, and contact tracing but further 'what if' scenarios could be explored corporately; and the volume of email correspondence from businesses, including those unknown to the council at the time, had been significant and there was a sense of frustration from some but the approach of getting the responses right, first time was nevertheless correct in the circumstances.

A committee member commented that details of an outbreak at a Herefordshire farm could have been communicated to elected members at an earlier stage and in an appropriate format to enable the sharing of relevant information with constituents and local councils.

Issues with government provided PPE and provisions for people who were shielding were explored briefly.

It was reported that members of staff were encouraged to have vaccinations and to undertake regular testing but this remained a personal choice, and intelligence about clinically vulnerable members of staff would inform safe practices in the workplace.

The committee then reviewed and refined draft recommendations, and agreed the following resolution; this included a discussion of the need to recognise formally what had been achieved by members of staff and for consideration to be given to the award of an additional day's holiday during 2022. The chairperson noted that the committee was likely to return to specific aspects of the council's response as further information emerged.

#### **RESOLVED:**

- 1. That the committee puts forward the following recommendations to the executive with respect to the discharge of council functions in its dealing with the Covid response:**
  - a. That a Strengths, Weaknesses, Opportunities, and Threats (SWOT) analysis be undertaken for each directorate in order to understand fully what happened, what problems were encountered, the implications of redeployment, and the learning accrued during the pandemic.**
  - b. That officers collate appropriate metrics to then enable Herefordshire Council's outcomes and performance to be compared with similar authorities.**
  - c. That a review be undertaken of the gold / silver / bronze crisis management structure and related arrangements to ensure that it is fit for purpose and operations across multiple agencies are streamlined for future emergency situations.**
  - d. That surveys be undertaken to engage with the public, voluntary and community groups, health and care partners, businesses and other stakeholders in order to understand their experiences of the pandemic and to encourage them to contribute to shaping the future of public services.**
  - e. That mental health resources and support for council staff and care workers be made as visible as possible, including through the distribution of information cards.**
  - f. That letters be sent to government to highlight: the lack of dialogue with local authorities at critical points, especially in respect of the application of the tier system; the need to address the substantial and enduring pressures of the ongoing pandemic on the costs of service delivery and the consequential**



impacts on local government finances; supported by the collation of feedback from the health and care sector, the concerns about administrative burdens and restrictive conditions of some grants, especially the infection control grant; and to demonstrate the responsiveness and efficiency of the Herefordshire system in dealing with the challenges at a local level.

- g. That consideration be given to the experiences and evidence base in Herefordshire, informed by the suggested surveys and metrics, for input into the national public inquiry.
  - h. That consideration be given to the ways in which the council can improve the robustness of its records for all points of contact, including with businesses and with clinically extremely vulnerable groups.
  - i. That the emergency decisions be examined to ensure that the scheme of delegation is working effectively and efficiently.
  - j. That, as part of the 'Flexible Futures' project, that consideration be given to how the organisation can ensure that it is aware of emerging innovations and technologies that can support new ways of working and provide opportunities for service improvements, enhancing environmental performance, and building back better.
  - k. That grant eligibility information available to small businesses be reviewed and updated.
  - l. That a roadmap be developed for the potential withdrawal or retention of emergency travel measures that were introduced in Hereford and the market towns for the purposes of social distancing.
  - m. The implications of the pandemic for service delivery, including for enforcement, be added to the risk register.
  - n. That communications to elected members about emerging public health issues be looked at to ensure that it is both timely and can be shared as widely as possible.
  - o. That the hard work of management and staff members in coping with the pandemic be recognised formally through a letter from all elected members of the Council.
  - p. Consideration be given to providing all officers with an extra day's holiday for 2022.
2. That the scoping statement for the task and finish group on litter include consideration of matters relating to personal protective equipment disposal.

## **8 COMMITTEE WORK PROGRAMME**

Attention was drawn to the work programme included in the agenda (appendix 1, agenda pages 21-23).

It was reported that the following would be presented to the next meeting: the scoping statement for the task and finish group on litter; and the executive responses to the committee's further recommendations in respect of the waste management strategic review and the review of the climate and ecological emergency.



The terms of reference and the membership of the standing panel on the climate and ecological emergency (as set out on agenda page 17) were agreed.

It was noted that the committee had requested an item to be brought forward on the New Model Institute for Technology and Engineering (NMITE) and it was clarified that the committee would wish to consider updates on all the council's activity with NMITE, including the situation with funding and with estate matters.

**Resolved:**

**That:**

- a) the work programme as set out at appendix 1 to the report be approved; and
- b) the terms of reference for the standing panel on the climate and ecological emergency, as set out at paragraph 15 of the report, and the membership be approved, and the chairperson be elected by the membership of the panel from their number.

**9 DATE OF NEXT MEETING**

The next scheduled meeting was to be held on Monday 12 July 2021 at 10.15 am.

The meeting ended at 1.19 pm

Chairperson







## **Questions from councillors**

### **General scrutiny committee, 11 June 2021**

#### **Question from Councillor Yolande Watson**

Can General Scrutiny examine the process for and efficacy of, ensuring the Wye Valley Area of Outstanding Natural Beauty (WVAONB) Management Plan is fully considered in decisions made by Herefordshire Council's planning service?

#### **Response**

The concern of Councillor Watson is noted and it is understood that there have been related discussions at recent meetings of the Planning and Regulatory Committee.

The scrutiny committee would not usually review the application or attention of a specific policy but it has already identified the intention to undertake scrutiny activity on the planning service as part of its work programme and it will be mindful of the point raised in the question.

In the meantime, the Director for Economy and Place has made the following comment:

'I can confirm that the AONB Management Plan is a material consideration in all planning matters and forms part of the evidence base for both the Core Strategy and Neighbourhood Development Plans (NDPs). As a consequence all applications within the AONB are considered in light of these policies and planning officers are aware of the importance of referencing such matters within reports where appropriate.'









# **Title of report: Update on executive response clarifications to the committee's Waste Management Strategic Review and the review of the Climate and Ecological Emergency**

**Meeting: General scrutiny committee**

**Meeting date: Monday 19 July 2021**

**Report by: Head of environment climate emergency and waste services**

## **Classification**

Open

## **Decision type**

This is not an executive decision

## **Wards affected**

(All Wards)

## **Purpose**

To receive an update on the executive responses to the further recommendations made by general scrutiny committee on 26 April 2021 regarding the committee's Waste Management Strategic Review and the review of the Climate and Ecological Emergency.

## **Recommendation(s)**

**That:**

- a) **The committee considers the executive responses and these are noted, subject to any comment the committee wishes to make.**

## **Alternative options**

1. There are no alternative options.



## **Key considerations**

2. On 8 March 2019, Herefordshire Council declared a Climate Emergency following unanimous support for a climate emergency resolution at Full Council.
3. This declaration was updated on 11 December 2020 when Herefordshire Council declared a Climate and Ecological Emergency (CEE) following support for a climate and ecological emergency resolution at Full Council.

### **Climate and Ecological Emergency Review**

4. General scrutiny committee established a task and finish group on 20 January 2020 to carry out a climate emergency review.
5. The general scrutiny committee met on 25 January 2021 to agree the report and made 58 recommendations to the executive.
6. On 25 March 2021, the executive responded to the review setting out a response to each recommendation.
7. The full executive response is available here:  
<https://councillors.herefordshire.gov.uk/ieDecisionDetails.aspx?ID=7731>
8. The committee met on 26 April 2021 to review the executive's responses to the task and finish group reports on the Climate Emergency and Waste Management Strategic Review. 11 additional recommendations were made regarding the Climate Emergency review.
9. A further executive response is scheduled for a decision on 16 July 2021 and the documents including the proposed response to each recommendation is available here:

<https://councillors.herefordshire.gov.uk/mglIssueHistoryHome.aspx?Id=50038122&Opt=0>

### **Waste Management Review**

10. General scrutiny committee established a task and finish group on 29 November 2019 to carry out a waste management strategic review.
11. At the general scrutiny committee meeting held on 28 September 2020, the recommendations from the review were approved with the following additional recommendations included that:
  - a. the task and finish group report and all of its recommendations be approved, subject to including:
  - b. that, as part of the consultation process, there is clear explanation given as to why option one is not being put forward as an option;
  - c. the waste team continue to work with and lead the communications on each of the schemes to ensure public understanding for the preferred options is secured;



- d. asking that the reuse of waste is brought forward as quickly as possible at our local household recycling centres;
- 12. On 22 April 2021, the executive responded to the review setting out a response to each recommendation.
- 13. The full executive response is available here:  
<https://councillors.herefordshire.gov.uk/mglIssueHistoryHome.aspx?Ild=50037106&Opt=0>
- 14. The committee met on 26 April 2021 to review the executive's responses to the task and finish group reports on the Climate Emergency and Waste Management Strategic Review. 7 recommendations were made regarding the Waste Management Strategic Review.
- 15. A further executive response is scheduled for a decision on 16 July 2021 and the documents including the proposed response to each recommendation is available here:  
<https://councillors.herefordshire.gov.uk/mglIssueHistoryHome.aspx?Ild=50038122&Opt=0>

## **Community impact**

- 16. In accordance with the adopted code of corporate governance, Herefordshire Council is committed to promoting a positive working culture that accepts, and encourages constructive challenge, and recognises that a culture and structure for scrutiny are key elements for accountable decision making, policy development and review. Topics selected for scrutiny should have regard to what matters to residents.

## **Environmental Impact**

- 17. Herefordshire Council provides and purchases a wide range of services for the people of Herefordshire. Together with partner organisations in the private, public and voluntary sectors we share a strong commitment to improving our environmental sustainability, achieving carbon neutrality and to protect and enhance Herefordshire's outstanding natural environment.
- 18. A key objective of the Waste Management task and finish group was to ensure the council's future waste management services reflect the ambition set out in the declaration of a Climate and Ecological Emergency, to minimise waste and to maximise recycling rates.
- 19. The objective of the Climate and Ecological Emergency task and finish group was to ensure the council's operations reflect the ambition set out in the declaration of a Climate and Ecological Emergency and the setting of the 2030 net zero carbon targets for the council and county. The executive response to the report supports the council's environmental policy commitments in aiming to:



- Improve and extend active travel options throughout the county (EN2)
- Understand and support sustainable living (EN3)
- Invest in low carbon projects (EN4)
- Identify climate change actions in all aspects of the councils operations (EN5)
- Seek strong stewardship of the county's natural resources (EN6)
- Protect and enhance the county's biodiversity, value nature and uphold environmental standards (EN7)
- Develop environmentally sound infrastructure that attracts investment (EC6)

20. It strongly supports the County Plan's ambitions for Herefordshire to:

- Protect and enhance our environment and keep Herefordshire a great place to live
- Support an economy which builds on the county's strengths and resources

## **Equality duty**

21. Under section 149 of the Equality Act 2010, the 'general duty' on public authorities is set out as follows:

A public authority must, in the exercise of its functions, have due regard to the need to –

- eliminate discrimination, harassment, victimisation and any other conduct that is prohibited by or under this Act;
- advance equality of opportunity between persons who share a relevant protected characteristic and persons who do not share it;
- foster good relations between persons who share a relevant protected characteristic and persons who do not share it.

22. The equality implications have been considered and outlined within the respective executive responses and are detailed in the covering reports.

## **Resource implications**

23. There are no resource implications from this committee reviewing the responses. The resource implications are set out within the linked reports.

## **Legal implications**

24. There are no legal implications arising from this report.



## **Risk management**

25. As set out in the linked reports.

## **Consultees**

26. As set out in the linked reports.

27. None on this report.

## **Appendices**

- None

## **Background papers**

- None identified









## **Title of report: Committee work programme**

**Meeting: General scrutiny committee**

**Meeting date: Monday 19 July 2021**

**Report by: Democratic services officer**

### **Classification**

Open

### **Decision type**

This is not an executive decision.

### **Wards affected**

(All wards)

### **Purpose**

To review the committee's work programme.

### **Recommendation(s)**

**That:**

- (a) the draft work programme be approved subject to any amendments the committee wishes to make; and**
- (b) the committee establishes a litter review task and finish group to undertake the work outlined in the draft scoping statement (appendix 2 to the report) and confirms the membership and chairperson.**

### **Alternative options**

1. It is for the committee to determine its work programme to reflect the priorities facing Herefordshire. The committee needs to be selective and ensure that the work programme is focused, realistic and deliverable within existing resources.



## **Key considerations**

2. The work programme needs to focus on the key issues of local concern and be manageable. It must also be ready to accommodate urgent items or matters that have been called-in.
3. Should committee members become aware of any issue they think should be considered by the committee they are invited to discuss the matter with the chairperson, vice-chairperson and the statutory scrutiny officer.
4. On 23 July 2019, the committee authorised the statutory scrutiny officer, following consultation with the chairperson and vice-chairperson, to add items to the work programme where it is necessary to ensure their timely consideration where there is no scheduled meeting to approve their inclusion.
5. The draft work programme is attached at appendix 1. This is due to be reviewed at an informal work programming session on Monday 12 July 2021. The outcomes of this session and the updated work programme will be reported at the committee meeting.

## **Constitutional matters**

### **Task and finish groups**

6. A scrutiny committee may appoint a task and finish group for any scrutiny activity within the committee's agreed work programme. A committee may determine to undertake a task and finish activity itself as a spotlight review where such an activity may be undertaken in a single session; the procedure rules relating to task and finish groups will apply in these circumstances.
7. The relevant scrutiny committee will approve the scope of the activity to be undertaken, the membership, chairperson, timeframe, desired outcomes and what will not be included in the work. A task and finish group will be composed of a least two members of the committee, other councillors, and may include, as appropriate, co-opted people with specialist knowledge or expertise to support the task. The committee will appoint the chairperson of a task and finish group.

### **Request to establish a task and finish group – litter review**

8. The committee agreed on 26 April 2021 to establish a task and finish group to consider matters relating to litter. A draft scoping statement is attached for consideration at appendix 2.
9. Three members of the committee have indicated that they wish to serve on this task and finish group: Councillors Bowen (True Independents), Bowes and Summers (Independents for Herefordshire). In line with the usual approach, group leaders have been invited to nominate other members to serve on the task and finish group. To date, Councillor Ann-Marie Probert (Conservatives) has been nominated and any nominations from the Liberal Democrats and The Green Party groups will be reported at the committee meeting.
10. The committee is invited to consider the draft scoping statement, the membership, and the chairperson of the group. To date, Councillor Bowen has indicated that he would be willing to chair.



## **Suggestions for scrutiny**

11. Suggestions for scrutiny are invited from members of the public through the council's website, accessible through the link below.

[https://www.herefordshire.gov.uk/info/200148/your\\_council/61/get\\_involved/4](https://www.herefordshire.gov.uk/info/200148/your_council/61/get_involved/4)

## **Tracking of recommendations made by the committee**

12. A schedule of recommendations made and actions in response is attached at appendix 3.

## **Forward plan**

13. The constitution states that scrutiny committees should consider the forward plan as the chief source of information regarding forthcoming key decisions. Forthcoming decisions can be viewed under the forthcoming decisions link on the council's website:

<http://councillors.herefordshire.gov.uk/mgdelegateddecisions.aspx?XXR=0&DAYS=28&RP=0&K=0&DM=0&HD=0&DS=1&META=mgdelegateddecisions&V=0>

14. Extracts from the plan for cabinet and for other executive decision makers, containing items within the remit of this committee, are attached at appendix 4 and appendix 5, respectively.

## **Community impact**

15. In accordance with the adopted code of corporate governance, Herefordshire Council is committed to promoting a positive working culture that accepts and encourages constructive challenge and recognises that a culture and structure for scrutiny are key elements for accountable decision making, policy development and review. Topics selected for scrutiny should have regard to what matters to residents.

## **Environmental impact**

16. Herefordshire Council provides and purchases a wide range of services for the people of Herefordshire. Together with partner organisations in the private, public and voluntary sectors we share a strong commitment to improving our environmental sustainability, achieving carbon neutrality and to protect and enhance Herefordshire's outstanding natural environment.
17. The topics selected for scrutiny will take environmental impact into account.

## **Equality duty**

18. Under section 149 of the Equality Act 2010, the 'general duty' on public authorities is set out as follows:  
  
A public authority must, in the exercise of its functions, have due regard to the need to:
  - (a) eliminate discrimination, harassment, victimisation and any other conduct that is prohibited by or under this Act;
  - (b) advance equality of opportunity between persons who share a relevant protected characteristic and persons who do not share it;



- (c) foster good relations between persons who share a relevant protected characteristic and persons who do not share it.

- 19. The public sector equality duty (specific duty) requires us to consider how we can contribute positively to the advancement of equality and good relations, and demonstrate that we are paying 'due regard' in our decision making in the design of policies and in the delivery of services. As this report concerns the administrative function of the committee, it is not considered that it will have an impact on the equality duty.
- 20. The topics selected for scrutiny need to have regard to equality and human rights issues.

## **Resource implications**

- 21. The costs of the work of the committee will have to be met within existing resources. It should be noted that the costs of running scrutiny can be subject to an assessment to support appropriate processes.

## **Legal implications**

- 22. The council is required to deliver an overview and scrutiny function. The development of a work programme that is focused and reflects priorities facing Herefordshire will assist the committee and the council to deliver the scrutiny function.

## **Risk management**

- 23. There is a reputational risk to the council if the overview and scrutiny function does not operate effectively. The arrangements for the development of the work programme should help to mitigate this risk.

## **Consultees**

- 24. The work programme is reviewed at every committee meeting. The chairperson, vice-chairperson and statutory scrutiny officer also review the work programme.

## **Appendices**

- Appendix 1 Draft work programme
- Appendix 2 Scoping statement for the litter review task and finish group
- Appendix 3 Schedule of recommendations made and actions in response
- Appendix 4 Forward plan of forthcoming decisions at 22 June 2021 - Cabinet extract
- Appendix 5 Forward plan of forthcoming decisions at 22 June 2021 - other executive decision makers extract

## **Background papers**

None identified.



## General scrutiny committee work programme

## A: Matters currently scheduled

Currently scheduled meetings and business	Purpose	Type of scrutiny	Notes
Report on options for scrutiny of contract management / performance management (see minutes of 7 December)			<p>T&amp;F Group suggested as one option for contract management. First step would be approval of scoping statement.</p> <p>7 December: That a task and finish group be established to examine why the council had previously not been able to meet project deadlines for council projects, the reasons for delays, what measures needed to be put in place including arrangements with LEP partners, governance, and processes to ensure projects could be delivered on time, budgeted and to the appropriate quality.</p> <p>25 January: Requested that consideration be given to a spotlight review.</p>

Other matters already agreed for inclusion but not yet scheduled	Purpose	Type of scrutiny	Notes
Purchase of Maylord Orchards Shopping Centre	To review the decision	Policy review	Request from member of the public (accepted by Committee on 28 September)
New Model Institute for Technology and Engineering (NMITE)	To review progress with the scheme		26 April 2021: Requested that the item be brought forward.
Police and Crime Commissioner			<p>Suggested performance indicator - killed and seriously injured on roads as one possible topic.</p> <p>26 April 2021: Requested that the item be brought forward, noting the possibility of also considering the Commissioner's proposals to combine the governance of the police and fire services.</p>



## B: Outstanding issues raised during work programming session

The committee has addressed some of the matters raised during the 2020 work programming session. Consideration needs to be given to including these remaining items and, if they are to be included, allocating a target date.

Outstanding item / issues raised / proposed during scrutiny workshop 20 November 2020	Purpose	Type of scrutiny	Notes
Scrutiny of the planning service			Particularly enforcement strategy.
Consideration of use to which S106 monies/Community Infrastructure Levy are put			
Devolution of control over parking charges and income to market towns		Policy review	
Partnership working			

## C: Issues previously logged on work programme for possible future consideration

Outstanding item / issues raised	Purpose	Type of scrutiny	Notes
Sustainable transport			To explore planned and implemented sustainable transport measures.
Public realm service provision (council contract arrangements with Balfour Beatty Living Places – and stakeholder communication)			<p>To explore how councils communicate effectively with the public, explaining service levels, costs and delivery that can be expected under the contract, performance measures in place, and evidence that the contract is delivering to the required standard within the agreed framework.</p> <p>Consider results of customer satisfaction performance data.</p> <p>Ways of improving feedback to the public – so that they know when they can expect work that has been requested and can track delivery.</p>



			Noted that decision on extension of contract pending.
Budget and policy framework items to be scheduled		Policy development and review	
• Hereford area plan			
• Rural areas development plan document			
• Core strategy			
• Community safety remit			







### General scrutiny committee: scoping statement for the litter review task and finish group

Title of review	Litter review
Scope	
Reason for review	The cabinet member- commissioning, procurement and assets has asked if the committee would be interested in establishing a task and finish group to undertake a short, sharp review to contribute to an updated litter strategy including, for example, ideas on enforcement, positioning of bins and educational programmes. This would involve discussions with external groups and volunteers. The issue has been the subject of local and national publicity.
Links to the corporate plan	The review contributes to the following objectives contained in the Herefordshire corporate plan and other key plans and strategies: <ul style="list-style-type: none"> <li>Litter is not mentioned in the County plan 2020-2024 specifically but the review will contribute to the environment ambition 'Protect and enhance our environment and keep Herefordshire a great place to live'</li> </ul>
Summary of the review and terms of reference	Summary: the review will look at what the council and the community or currently doing in regard to litter across the county. Following that it will consider further improvements to tackle litter.
	Terms of Reference: The review will: <ol style="list-style-type: none"> <li>Review current litter activity including education, supporting communities, enforcement, litter hotspots and bin location.</li> <li>To consider best practice regarding reducing litter from other local authorities.</li> <li>To consider recommendations on how to reduce the cost of litter to the council.</li> <li>To consider how to further empower the community litter picking groups.</li> <li>To consider appropriate level of enforcement.</li> </ol>
What will NOT be included	<ul style="list-style-type: none"> <li>Dog fouling due to being different legislation and brings different set of issues.</li> </ul>
Potential outcomes	To reduce litter within Herefordshire.
Key Questions	<ol style="list-style-type: none"> <li>What does the council already do regarding litter?</li> <li>What does the community/volunteer sector currently do regarding litter?</li> <li>What is the current situation regarding litter enforcement?</li> <li>What is the current situation regarding litter bins?</li> <li>What is the current procedures for disposal of personal protective equipment e.g. face coverings found as litter?</li> </ol>
Cabinet Member(s)	Cabinet member - commissioning, procurement and assets
Key stakeholders / Consultees	Internal: Waste management team Community protection team



	Communications team Contracts team Councillors External: Balfour Beatty Living Places Stop the drop members Community litter picking groups Parish and town councils Other local authorities
Potential witnesses	As above
Research Required	Current status, what other local authorities do and any best practice.
Potential Visits	
Publicity Requirements	

Outline Timetable:	
<i>Activity</i>	<i>Timescale</i>
Confirm approach, terms of reference, programme of consultation/research/provisional witnesses/meeting dates	To be confirmed
Review current litter activity across Herefordshire	
Consult partners for views on further improvements that could be made	
Consider any cost savings that could be made	
Consider how to further support community litter groups	
Consider any enforcement improvements	
Present final report to general scrutiny committee	

Members –	
Chair	To be confirmed
Support Members	General scrutiny committee members Councillors Bowen (True Independents), Bowes and Summers (Independents for Herefordshire). The other political groups have been invited to nominate a representative, with the following nominees identified Councillor Ann-Marie Probert (Conservatives), [to be confirmed] Liberal Democrats, and [to be confirmed] (The Green Party)
Co-optees	
Support Officers	David Hough, Trading Standards Service Manager Ben Boswell, Head of Environment Climate Emergency and Waste Services



## General scrutiny committee schedule of recommendations made and actions in response (municipal years 2020-21 and 2021-22)

Meeting	item	Recommendations	Action	Status
28 September 2020	Minerals and Waste Local Plan	<p><b>RESOLVED TO RECOMMEND TO THE EXECUTIVE:</b></p> <p><b>That</b></p> <p>(a) a plain English and practical guidance / executive summary document be produced to support the report;</p> <p>(b) a more explicit definition, with links to the examples of acceptable sustainable development - within the context of this report - be included</p> <p>(c) while it recognises that the insertion of a stronger line on preventing fracking/unconventional hydrocarbon extraction in Herefordshire may make the MWLP 'unsound' due to national policy guidelines - the committee wishes to voice its view and see a clearer statement from government that fracking/extraction of unconventional hydrocarbons is unacceptable in Herefordshire; and</p> <p>(d) the current draft MWLP be endorsed to go forward to public consultation.</p>	<p>Agreed. It would be useful to provide a non-technical summary of the MWLP, in order to reach as wide an audience as possible.</p> <p>Sustainable development has been defined in the glossary of the MWLP. In sections of the text which directly mention sustainable development, references to the glossary will be added to aid technical understanding of this phrase.</p> <p>No changes to the MWLP are required in response to this recommendation, however, officers will work with the Cabinet Member Infrastructure and Transport to lobby Government for a stronger statement on fracking to be issued.</p>	completed
28 September 2020	Task and finish group report - waste management strategic review	<p><b>RESOLVED:</b></p> <p><b>That</b></p> <p>(a) the Task and Finish Group report and all of its recommendations be approved, subject to including:</p> <p>1. that, as part of the consultation process, there is clear explanation</p>	<p>Decision by cabinet member – commissioning, procurement and assets 26 October 2020</p> <p><a href="http://councillors.herefordshire.gov.uk/ieDecisionDetails.aspx?ID=7273">http://councillors.herefordshire.gov.uk/ieDecisionDetails.aspx?ID=7273</a></p> <p>Response to review on agenda for 26 April 2021</p> <p>(a) accept the recommendations around consulting on options 2 &amp; 3 from General Scrutiny Committee held on 28 September 2020</p>	Update to Committee in April 2021



Meeting	item	Recommendations	Action	Status
		<p>given as to why option one is not being put forward as an option;</p> <p>2. the Waste Team continue to work with and lead the communications on each of the schemes to ensure public understanding for the preferred options is secured;</p> <p>3. asking that the reuse of waste is brought forward as quickly as possible at our local household recycling centres; and</p> <p>4. that the Task and Finish group report is shared with Defra; and</p> <p>(b) the findings and recommendations be submitted to the executive for consideration.</p>	<p>(b) consent be given for expenditure up to the value of £75,000 is allocated from the council's waste revenue reserves to the Economy &amp; Place Directorate's revenue budget for 2020/21 to award a tender and include expenditure required for resources to allow the council to carry out an effective and engaging consultation on the future of its Waste Management Service;</p> <p>(c) a further report is brought back to the cabinet member for procurement and assets outlining the resources required to deliver the waste services management review;</p> <p>(d) a further report is brought back to cabinet in Spring 2021 with a recommendation on future collection services and outlining future resources required to implement the recommendation; and</p> <p>(e) Subject to the provisions of the Financial Procedure Rules, the Assistant Director for Regulatory, Environment and Waste be authorised to take all operational decisions required to implement the above recommendations.</p>	
9 November 2020	Hereford Transport Strategy Review	<p><b>RESOLVED TO RECOMMEND TO THE EXECUTIVE:</b></p> <p><b>That</b></p> <p>(a) more detailed studies are undertaken on the benefits and dis-benefits of traffic light management in more locations in Hereford;</p> <p>(b) as a result of this review, the committee recommends that the cabinet consider 'weighting of the preferred outcomes' to help determine the preferred package to take forward;</p>	<p>(As reported to cabinet on 3 December)</p> <p>Whilst the removal of traffic signals along the A49 was looked at and discarded by the review due to negative impacts on pedestrians and cyclists, traffic light management would form an element of the Intelligent Transport Systems option (page 53 of the review) which is included in Package C.</p> <p>If cabinet is minded to support this recommendation this would be additional work which the cabinet could ask officers to consider and set out the resource requirements to progress.</p> <p>The review has specifically chosen not to weight the 4 objectives or 16 outcomes which underpin these objectives. This provides a comparative view of performance for all of the six packages. Cabinet may choose to assign its own strategic priorities in respect</p>	completed



Meeting	item	Recommendations	Action	Status
		<p>(c) <b>support is given to promoting more ‘park and choose’ options in combination with more investment into public transport options and cycle routes to reduce demand for car journeys into or through the city centre with a particular focus given to the limited transport options currently experienced by Herefordshire’s rural communities and that the executive set up a transport team as a matter of priority to implement the planning of cycling and walking, and that the road schemes are reconfigured to accommodate walking and cycling safely within the city;</b></p>	<p>of objectives and outcomes and reference these priorities in determining its preferred package.</p> <p>If cabinet wished for weightings to be applied to the package assessments it could ask for this as a further step to the review. Cabinet would need to confirm its preferred weightings or instruct that alternative weightings are assessed. If cabinet wished to progress this work it would need to defer its decision on the preferred packages and this would extend the review.</p> <p>The recommendation is noted. Package A includes investment in park and choose options (identified as mobility hubs at page 51 of the review) and cycle routes (Page 45) and Package A+B includes significant investment in public transport options within the Hereford’s urban area and urban fringe (options set out at pages 45, 46, 47 and 49 of the review) and these will support longer distance travel needs. Cabinet will be able to select this combination of package options noting the support indicated by committee.</p> <p>Whilst this review has focused on transport issues in Hereford in line with the scope set out in the cabinet member decision of January 2020 it is appreciated that it would be helpful to review transport challenges and solutions countywide. The cabinet report sets out the original intention to review the Local Transport Plan within 5 years of its adoption which would be by 2021. It is also important to note that the core strategy update is due to comment in the next few months. As such, the intention would be to undertake a wider review of transport strategy for the whole county over the coming year.</p> <p>Cabinet may ask officers to consider the approach to designing and delivering transport schemes and report back on options and funding implications for different approaches.</p>	



Meeting	item	Recommendations	Action	Status
		<p><b>(d) the cabinet follow up on the suggestion for a 'River-Bus Service' in ongoing refinement and review of the Hereford transport package options;</b></p> <p><b>(e) consideration is given to a wider, more in depth study, on the transport options that address countywide transport challenges and solutions, not just in Hereford City;</b></p> <p><b>(f) cabinet should not feel constrained by having to consider just the package of options that has been presented to them as part of this review.</b></p> <p><b>(g) the committee considers that further analysis is undertaken to assess further the mitigation measures of traffic utilising an eastern crossing before the dis-benefits of an eastern crossing rule it out as an option.</b></p>	<p>Whilst this proposal was not considered in the review or suggested by members or stakeholders during the engagement stages of the review cabinet could include this option in its preferred package combination and instruct that this is considered further in the context of package development work. The cost of undertaking this work would need to be confirmed and set out in a subsequent report to the cabinet member</p> <p>Whilst this review has focused on transport issues in Hereford in line with the scope set out in the cabinet member decision of January 2020 it is appreciated that it would be helpful to review transport challenges and solutions countywide. The cabinet report sets out the original intention to review the Local Transport Plan within 5 years of its adoption which would be by 2021. It is also important to note that the core strategy update is due to comment in the next few months. As such, the intention would be to undertake a wider review of transport strategy for the whole county over the coming year.</p> <p>The recommendation to cabinet sets out that cabinet may consider the packages as assessed in the review or combination of package options.</p> <p>Cabinet may choose to agree a package which includes an eastern river crossing noting that 2 eastern river crossing options have been assessed within the 6 packages. If cabinet considers that further technical work is required to understand the impacts and potential mitigations of these elements (or any other transport elements) it could ask officers ask officers to consider and set out the resource requirements for any additional technical work.</p>	



Meeting	item	Recommendations	Action	Status
		<p><b>(h) school travel and transport is given greater priority and that more work is done to undertake survey work with schools and parents to gain a better understanding to what the barriers to uptake of school transport are;</b></p> <p><b>(i) carbon offsetting is looked at in relation to offsetting on major infrastructure projects.</b></p> <p><b>(j) the impact of assessing routes over other river crossings, in particular, the Bridge Sollars crossing, is built into the analysis of options and packages under review.</b></p> <p><b>(k) that the executive abandon the Western Bypass and reject other major road infrastructure schemes, barring only the eastern river crossing option;</b></p> <p><b>(l) the executive take a look again at the robustness of the qualitative assessment of the evidence presented; and</b></p>	<p>Whilst an assessment of the barriers to uptake of different modes of travel to school (other than by car) was not part of this review and the review did not undertake fresh and comprehensive surveys of travel to school for county schools. This is additional work which the cabinet could ask officers to consider and set out the resource requirements to progress.</p> <p>Carbon offsetting is being considered in the work being undertaken on the carbon management plan – Pathway to Carbon Neutral. The Plan indicates that offsetting is likely to follow in the 5 years following the current management plan and between 2025 and 2030.</p> <p>Cabinet is invited to consider whether or not it wishes to instruct that further work is done to understand wider traffic movements through the county and outside of the Hereford transport network in the context further development of a preferred package. This is additional work which the cabinet could ask officers to consider and set out the resource requirements to progress.</p> <p>The recommendations for cabinet include the option to stop work on the western bypass and southern link road and the western bypass as also include in package A+C+D. Two of the package options include eastern river crossings and cabinet may determine to progress either of these options. Any decision which would result in a significant change to current adopted policy and strategy may require the need for consideration by full council.</p> <p>If cabinet wished to look again at the robustness of the qualitative assessment this would extend the review and would require it to defer any decision.</p> <p>Cabinet have been briefed on the review at various stages of its development and also requested the</p>	



Meeting	item	Recommendations	Action	Status
		<p>(m) <b>Herefordshire Council should immediately implement a well-designed comprehensive safe and attractive network of active travel measures across the entire county to reduce the effect of climate change and the risk of surface flooding.</b></p>	<p>engagement of a critical friend in the form of an independent transport consultant to review the draft report and inform final reporting. The critical friend has confirmed that in their view the details of the assessment have been done at a level appropriate to the stage of work, noting that further detailed work would be required. The review includes both qualitative assessment and assessment which is based on modelled outputs. The qualitative assessment was undertaken by transport planners with experience of strategy development and scheme delivery across a range of transport interventions and work was subject to discussion and challenge with council officers, stakeholders and members through the engagement sessions.</p> <p>This aligns with policy and the types of measures identified in Package A. A number of active travel measures are being progressed which will include improvements for pedestrians, cyclists, bus and rail users and we are continuing to deliver the choose how you move behavioural change programme countywide. Clearly, more of these measures could be introduced more quickly if additional funding is available and it is anticipated that there will be further opportunities to bid for external funds over the coming months as government provides more details following its publication of 'Decarbonising Transport' and 'Gear Change' earlier in 2020.</p>	
7 December 2020	Marches Local Enterprise Partnership - Update	<p><b>That</b></p> <p>(a) <b>the update from the Marches LEP including current priorities and projects be noted;</b></p> <p>(b) <b>the executive be recommended that:</b></p> <p>(1) <b>the LEP be asked to bear in mind the importance of having regard to the needs of the market towns and the rural areas when considering allocating funding for projects;</b></p>	<p>The important economic role of the market towns is recognised in the Marches LEP Strategic Economic Plan and the draft Local Industrial Strategy. The LEP also recognises the significant impact of Covid 19 has had on town centres, particularly retail and hospitality. At this time it is not clear what future government</p>	Recommendations f and g outstanding



Meeting	item	Recommendations	Action	Status
		<p>(2) <b>the LEP be encouraged in its stated intention to revisit its Strategic Economic Plan and other policies to ensure that they are sustainable and resilient having regard, for example, to the impact of transport schemes in the context of the declared climate emergency;</b></p> <p>(3) <b>the LEP be asked to consider how it can improve its engagement with creative industries;</b></p> <p>(4) <b>the LEP be asked to consider appointing a creative industries champion to the LEP Board;</b></p> <p>(5) <b>the LEP Board be recommended to appoint a rural and market Towns Champion;</b></p>	<p>funding will be made available via the LEPs, in terms of the amount of funding or the related criteria. However, wherever possible, in meeting the priorities of the Strategic Economic Plan, the draft Local Industrial Strategy and in supporting the recovery of Covid 19, the LEP will ensure that the needs of the market towns are fully considered in future calls for project applications.</p> <p>It is welcomed that the Marches LEP will be revisiting the SEP and other policies to review in the context of the climate emergency. The Marches LEP will confirm the timetable for these reviews but it will be dependent on the government making resources available in 2020/21 to enable the LEP to do this work in consultation with partners.</p> <p>The Marches LEP recognises the important contribution creative industries make to the local economy. The LEP are currently considering how it can improve (with the respective local authorities) sector based engagement in each area. The LEP will ensure that engagement with the creative industries sector is fully considered and improved through this process.</p> <p>In accordance with the Articles of Association, with the exception of the Local Authority representation on the LEP Board (which is subject to the local election process), all of the remaining Board positions are openly recruited. Therefore, the LEP don't currently have a means to directly appoint a representative for a specific sector or geography, but do seek to ensure the Board is representative through the recruitment and selection process.</p> <p>As above, in accordance with the Articles of Association, with the exception of the Local Authority representation on the LEP Board (which is subject to the local election process), all of the remaining Board</p>	



Meeting	item	Recommendations	Action	Status
		<p>(6) <b>the LEP be asked to bid for funding to address the impacts of flooding, noting that these are of a significance comparable to the impacts of Covid 19 for which the Government has provided funding;</b></p> <p>(c) <b>the Executive considers how it can facilitate better engagement between the Herefordshire Cultural Partnership and the LEP;</b></p> <p>(d) <b>the Executive work with the LEP to make representations for there to be a small towns LEP group along the lines of the national rural LEP Group;</b></p>	<p>positions are openly recruited. Therefore, the LEP don't currently have a means to directly appoint a representative for a specific sector or geography, but do seek to ensure the Board is representative through the recruitment and selection process. As a predominately rural LEP area, a number of the existing Board members either have business interests in and/or themselves live in a rural area or market town, representing these needs.</p> <p>The LEP are a member of the River Severn Partnership alongside the local authorities, seeking to lobby government for funding to support improved infrastructure to reduce flooding and enable the growth of the local economy. Should the government provide an opportunity for the LEPs to seek funding for flood prevention, the LEP would commit to doing so. At this time, it is not yet clear what future government funding will be made available via the LEP network.</p> <p>The LEP are not currently members of the Herefordshire Cultural Partnership, but are represented on a number of cross cutting Herefordshire partnerships such as the Herefordshire Business Board (where the cultural partnership is represented) and the Hereford Towns Board. Herefordshire council are represented on the Cultural Partnership, and can ensure enhanced engagement and improved co-ordination with the LEP.</p> <p>The council and the LEP will work in partnership to encourage government and the LEP network to consider establishing a small towns LEP group. It is noted that over the last 12 months government has launched a number of council led initiatives to support towns, such as Stronger Towns Funding (Hereford and Telford currently selected), Future High Street Funding, and Heritage Action Zone (Leominster selected).</p>	



Meeting	item	Recommendations	Action	Status
		<p><b>(e) the Executive ensures that it has a number of approved prioritised projects available for submission to the LEP in order to take advantage of funding opportunities when they arise; and</b></p> <p><b>(f) Committee establishes a task and finish group to review the processes in place to deliver projects, ensuring that the reasons that have led to delays in the past on council managed projects have been addressed and that the current processes are fit for purpose; and</b></p> <p><b>(g) the LEP be asked to report to the Committee on the level of inward investment achieved.</b></p>	<p>The council will ensure that a pipeline of high quality, worked up shovel ready projects are established in order to apply for funding opportunities. The council is currently working with the Hereford Towns Board to develop a Town Investment Plan, and is leading the development of Economic Development Investment Plans for each of the five market towns. These plans will identify the strategic needs/ opportunities for these areas and develop project proposals in anticipation of future government funding. A similar investment plan for the wider rural areas is also planned, identified as an action in the County Plan Delivery Plan 2020 to 2022.</p> <p>For consideration in the work programme.</p> <p>The LEP and the Local Authorities work with the Department for International Trade to engage foreign owned businesses and support investment. The LEP and Herefordshire Council will work together to better monitor and report against inward investment into the county.</p>	
7 December 2020	Work Programme	<b>(d) the executive be requested to provide a fuller explanation of its response to the Committee's recommendation (b) in its consideration of the Hereford Transport Package review on 9 November that the cabinet consider 'weighting of the preferred outcomes' to help determine the preferred package to take forward'.</b>	In considering the General Scrutiny Committee's recommendation (b) of its meeting of 9 November 2020 the cabinet member confirmed at the cabinet meeting of 3 December 2020 that it was not proposed to delay making a determination on the preferred strategy to introduce a system to weight preferred outcomes. The cabinet member confirmed that cabinet was able to consider its preferred strategic packages in the context of the information provided by the review and its priorities. The priorities for the review were clear and the detailed information and analysis set out in the review documents were considered sufficient to inform the decision taken by cabinet.	completed



Meeting	item	Recommendations	Action	Status
15 January 2021	2021/22 Budget Setting	<p><b>The recommendations and the responses to them are set out in the 2021/22 budget setting report to council on 12 February 2021 (paragraph 51)</b></p> <p><a href="http://councillors.herefordshire.gov.uk/documents/s50086885/202122%20Budget%20Setting.pdf">http://councillors.herefordshire.gov.uk/documents/s50086885/202122%20Budget%20Setting.pdf</a></p> <p><a href="http://councillors.herefordshire.gov.uk/documents/s50086885/202122%20Budget%20Setting.pdf">http://councillors.herefordshire.gov.uk/documents/s50086885/202122%20Budget%20Setting.pdf</a></p> <p><b>The following recommendations are for the Committee itself to address:</b></p> <p>(b) In its review of Covid measures the Committee consider how grants have been used and seek comparative information from other authorities;</p> <p>(c) the committee makes arrangements to include monitoring of savings plans in work programme; and</p> <p>(d) mindful of the impact of the budget proposals on the Economy and Place Budget briefings be provided to the Committee on progress in achieving the proposed savings and their impact and the Committee be informed of other savings proposals that have been identified with a view to ensuring appropriate contingency plans are in place.</p>	See report to Council 12 February 2021	
25 January 2021	Task and Finish Group Report – Climate Emergency Review	<p><b>RESOLVED: That the findings of the report, and recommendations as amended and set out at appendix 3 to the minutes, be submitted to the executive.</b></p> <p><a href="http://councillors.herefordshire.gov.uk/documents/g8054/Public%20minutes%20Monday%2025-Jan-2021%2014.00%20General%20scrutiny%20committee.pdf?T=11">http://councillors.herefordshire.gov.uk/documents/g8054/Public%20minutes%20Monday%2025-Jan-2021%2014.00%20General%20scrutiny%20committee.pdf?T=11</a></p>	<p>Executive response provided in the committee agenda for 26 April 2021</p> <p><a href="http://councillors.herefordshire.gov.uk/ieDecisionDetails.aspx?ID=7731">http://councillors.herefordshire.gov.uk/ieDecisionDetails.aspx?ID=7731</a></p>	



Meeting	item	Recommendations	Action	Status
		<a href="http://councillors.herefordshire.gov.uk/documents/g8054/Public%20minutes%20Monday%2025-Jan-2021%2014.00%20General%20scrutiny%20committee.pdf?T=11">http://councillors.herefordshire.gov.uk/documents/g8054/Public%20minutes%20Monday%2025-Jan-2021%2014.00%20General%20scrutiny%20committee.pdf?T=11</a>		
22 March 2021	Fownhope Flood Repair Work	<p><b>RESOLVED to recommend to the executive:</b></p> <p><b>That</b></p> <p>(a) the executive support and encourage the delivery by BBLP of projects for the benefit of the Fownhope and Woolhope communities;</p> <p>(b) repairs to restore roads in the locality damaged by their use as a diversion route during the closure of the Fownhope Road are prioritised;</p> <p>(c) the executive encourage Fownhope and Woolhope Parish Councils to make representations to local MPs to seek funding for highway maintenance, and highlight shortcomings in the Bellwin scheme that appear to have been revealed, and the need for that scheme to be reviewed and for other funding sources to be provided if it is concluded that the Bellwin Scheme itself does not require revision;</p> <p>(d) the executive make further representations to local MPs to seek additional grant funding for highway maintenance, and highlight shortcomings in the Bellwin scheme that appear to have been revealed, and the need for that scheme to be reviewed and for other funding sources to be provided if it is concluded that the Bellwin Scheme itself does not require revision;</p> <p>(e) consideration be given to whether the situation could be presented to Government as a case study highlighting</p>	An executive decision report is being produced and the responses will be reported to the September 2021 committee meeting.	



Meeting	item	Recommendations	Action	Status
		<p>the adverse impact on the local community as a result of lack of funding;</p> <p>(f) a robust review of the risks to other lengths of the B4224 of similar topography be conducted to establish if there is a need for preventative measures;</p> <p>(g) given the experiences on the B4224 consideration be given to whether there any other sites in the county that could be similarly problematic in the event of flooding with a view to adopting a more preventative approach to maintenance across the county;</p> <p>(h) action be taken to progress broadband works in the county delayed as a result of the B4224 works;</p> <p>(i) It be ensured that parish councils and communities concerns are recognised and taken into account by the Council and their partners when taking forward repairs to infrastructure;</p> <p>(j) the independent review be welcomed; and the following matters be considered for inclusion and if they are not included in the review they be responded to in any event by the executive:</p> <ol style="list-style-type: none"> <li>1. The issues that arose because of the nature of vehicles using the diversion routes;</li> <li>2. The potential for weight restrictions on traffic in the locality and other traffic management measures;</li> <li>3. Was enough priority given to ongoing repairs needed to the routes forming the diversions;</li> <li>4. Pace of decision making particularly from April to August;</li> </ol>		



Meeting	item	Recommendations	Action	Status
		<p>5. The focus be on identifying lessons learned that can be applied generally to future schemes, whilst noting that matters unique to the specific sites also need to be identified;</p> <p>6. Fownhope and Woolhope Parish Councils be consulted on matters for inclusion in the review;</p> <p>7. Project management and processes, the timeframes involved, for example the time between identifying work needed, specification, commissioning the contract, to commencing work, and the incremental nature of delays. The ability of the council to have oversight of such projects and whether additional technical and project management resource in-house is required;</p> <p>8. The time taken to establish whether it was possible to proceed without going to open tender;</p> <p>9. Has there been sufficient assessment of the risk of further failure in the highway network in the locality;</p> <p>10. Were the solutions adopted appropriate and proportionate;</p> <p>11. Managing working relationships with utility providers such as BT and gas providers and the approach to specifying works for them to undertake, including the potential benefit of a protocol for managing works in particular those of an emergency nature;</p> <p>12. Clarification as to how the issue with the size of the crane required for the Stone Cottage works arose and</p>		



Meeting	item	Recommendations	Action	Status
		<p>assurance measures to avoid such occurrences in the future;</p> <p>13. Review of the robustness of the effectiveness of the liaison between the Council and BBLP in managing projects;</p> <p>14. Effectiveness of communication with the local community and speed thereof especially from the outset of an incident; and</p> <p>15. Review appropriateness of diversion routes and their signing and facilitating of road safety management.</p>		
22 March 2021	Local Flood Risk Management Strategy Action Plan	<p><b>RESOLVED: to recommend to the executive:</b></p> <p><b>That:</b></p> <p>(a) prioritisation of actions in the action plan be re-evaluated;</p> <p>(b) the council strengthen efforts with the Environment Agency to focus on flood mitigation measures for all watercourses;</p> <p>(c) further efforts be made to reinforce the message to landowners to emphasise their riparian responsibilities as riparian owners to maintain drainage and make them aware of support and assistance available through the Council;</p> <p>(d) consider how the Council can increase resources to manage drainage issues and invest in the drainage asset;</p> <p>(e) review weighting given to the threshold for action to implement measures to address flooding on lengths of highway known to flood frequently, having regard to the need to ensure access for emergency vehicles;</p> <p>(f) the liaison between the EA and the Council to disseminate flooding information to</p>	<p>Decision due on 29 July 2021 by Cabinet member Infrastructure and transport</p> <p><a href="http://councillors.herefordshire.gov.uk/mglIssueHistoryHome.aspx?IId=50038226&amp;Opt=0">http://councillors.herefordshire.gov.uk/mglIssueHistoryHome.aspx?IId=50038226&amp;Opt=0</a></p>	



Meeting	item	Recommendations	Action	Status
		<p>residents taking advantage of the Council's communication networks be kept under review to ensure that it is as effective as possible, noting the role parish councils and community groups can play;</p> <p>(g) consideration be given to whether the website content on flooding is readily accessible and sufficient or can be improved, with consideration given to use of apps and other methods;</p> <p>(h) improve information to local residents on respective responsibilities of residents themselves, the Council and the Environment Agency;</p> <p>(i) consideration be given to an annual survey of Parish Councils to establish information on their flooding experiences and any suggestions for improvements;</p> <p>(j) regard be had to knowledge of local residents and Parish Councils on areas subject to flooding and residents and Parish Councils be invited and encouraged to submit information;</p> <p>(k) review highways maintenance plan to see if there should be greater focus on roads subject to flooding;</p> <p>(l) consideration be given to raising awareness of the contribution to flooding made by climate change and information available via a link on the council's website; and</p> <p>(m) the mechanism for the production of Section 19 reports be reviewed and streamlined to seek to ensure the pace of completion is improved and appropriate resource allocated to support this aim.</p>		



Meeting	item	Recommendations	Action	Status
26 April 2021	Update on the executive responses to the committee's waste management strategic review and the review of the climate and ecological emergency	<p><i>(number references in brackets are to the recommendations made to the executive to which the executive responses referred)</i></p> <p><b>The review of the climate and ecological emergency</b></p> <p><b>That</b></p> <p><b>(a) the Committee requests the executive to reconsider its response to those recommendations that have been rejected or accepted in part and the recommendations made during the debate and an updated response be presented to the Committee's next scheduled meeting, clarifying in particular the misunderstanding that appeared to have been caused by the use of the word "rejected" which in several cases appeared misleading in the context of the detailed response;</b></p> <p><b>(b) subject to confirmation from the solicitor to the Council, the committee establish a standing Panel to monitor the executive response to the Committee's recommendations, the members of the former task and finish group being invited to consider if they would wish to serve on this Panel in the first instance, with the Panel's terms of reference to be reported to the Committee's next scheduled meeting;</b></p> <p><b>(c) further consideration be given by the executive to whether sufficient resources have been allocated to implement the recommendations of the review, mindful also of the need to manage the workload of officers;</b></p> <p><b>(d) (17) it be noted that this recommendation has not in effect been rejected but partly accepted and particular re-consideration</b></p>	<p>Executive response to be received by the committee on 19 July 2021.</p> <p><a href="http://councillors.herefordshire.gov.uk/ieListDocuments.aspx?CId=809&amp;MId=8222&amp;Ver=4">http://councillors.herefordshire.gov.uk/ieListDocuments.aspx?CId=809&amp;MId=8222&amp;Ver=4</a></p>	



Meeting	item	Recommendations	Action	Status
		<p>be given to the production of a local list more swiftly than currently proposed;</p> <p>(e) consideration be given to the extent to which notes of meetings between the council and the Environment Agency and others can be made public, even if an abbreviated form to avoid disclosure of confidential information and included in the NMB agenda papers;</p> <p>(f) (20) consideration be given to introducing a mechanism to seek responses from Parish Councils to measure the effectiveness of the advisory notes issued by the Neighbourhood Planning Team in effecting change;</p> <p>(g) (30d) this recommendation should be revisited and explored more imaginatively and constructively, for example proactively working with Verging in Wild and any other groups within the County that can promote such schemes;</p> <p>(h) (32b) greater clarification be provided on the operation of a phosphate trading platform and what it entails as a briefing to Councillors and the NMB be invited to review the merits of the proposal with a view to information being added to the relevant section of the council's website in due course;</p> <p>(i) (33) the committee encourages the executive to continue to explore all solutions to protecting the River Wye SAC catchment including that the possibility for a Water Protection Zone to be proactively discussed with the Environment Agency;</p> <p>(j) (42) work is undertaken in conjunction with the transport team to undertake surveys with schools, to identify barriers</p>		



Meeting	item	Recommendations	Action	Status
		<p>and opportunities for active travel. A full survey to commence and report back with opportunities and recommendations by November 2021; and</p> <p>(k) (54) that this response be reconsidered with a view to developing a county-wide policy.</p> <p><b>Waste Management Strategic Review</b></p> <p><b>That</b></p> <p>(a) the executive's review of link between collection and disposal be welcomed.</p> <p>(b) a unified waste strategy be drawn up by the executive with an aim to provide an end to end waste service for residents spanning from repair and reuse right through to collection and disposal;</p> <p>(c) there be greater clarity as to what happens to recycled waste generated within the County;</p> <p>(d) there be greater information and clarity as to what happens to all waste generated within the County;</p> <p>(e) any new contract should maximise the scope to reduce waste to landfill;</p> <p>(f) the executive explores options for disposal of waste likely to cause nuisance because of smell or other potential nuisance/hazard; and</p> <p>(g) (22) the executive be encouraged to explore the opportunity for the public to reuse material from HRCs on existing sites and elsewhere and via the website.</p>	<p>Executive response to be received by the committee on 19 July 2021.</p> <p><a href="http://councillors.herefordshire.gov.uk/ieListDocuments.aspx?CId=809&amp;MId=8222&amp;Ver=4">http://councillors.herefordshire.gov.uk/ieListDocuments.aspx?CId=809&amp;MId=8222&amp;Ver=4</a></p>	
11 June 2021	Herefordshire Council's response to the Covid pandemic	1. That the committee puts forward the following recommendations to the executive with respect to the discharge of council functions in its dealing with the Covid response:	Recommendations submitted	



Meeting	item	Recommendations	Action	Status
		<ul style="list-style-type: none"> <li>a. That a Strengths, Weaknesses, Opportunities, and Threats (SWOT) analysis be undertaken for each directorate in order to understand fully what happened, what problems were encountered, the implications of redeployment, and the learning accrued during the pandemic.</li> <li>b. That officers collate appropriate metrics to then enable Herefordshire Council's outcomes and performance to be compared with similar authorities.</li> <li>c. That a review be undertaken of the gold / silver / bronze crisis management structure and related arrangements to ensure that it is fit for purpose and operations across multiple agencies are streamlined for future emergency situations.</li> <li>d. That surveys be undertaken to engage with the public, voluntary and community groups, health and care partners, businesses and other stakeholders in order to understand their experiences of the pandemic and to encourage them to contribute to shaping the future of public services.</li> <li>e. That mental health resources and support for council staff and care workers be made as visible as possible, including through the distribution of information cards.</li> <li>f. That letters be sent to government to highlight: the lack of dialogue with local authorities at critical points, especially in respect of the application of the tier system; the need to address the substantial and enduring pressures of the ongoing pandemic on the costs of service delivery and the consequential impacts on local government finances; supported by</li> </ul>		



Meeting	item	Recommendations	Action	Status
		<p>the collation of feedback from the health and care sector, the concerns about administrative burdens and restrictive conditions of some grants, especially the infection control grant; and to demonstrate the responsiveness and efficiency of the Herefordshire system in dealing with the challenges at a local level.</p> <p>g. That consideration be given to the experiences and evidence base in Herefordshire, informed by the suggested surveys and metrics, for input into the national public inquiry.</p> <p>h. That consideration be given to the ways in which the council can improve the robustness of its records for all points of contact, including with businesses and with clinically extremely vulnerable groups.</p> <p>i. That the emergency decisions be examined to ensure that the scheme of delegation is working effectively and efficiently.</p> <p>j. That, as part of the 'Flexible Futures' project, that consideration be given to how the organisation can ensure that it is aware of emerging innovations and technologies that can support new ways of working and provide opportunities for service improvements, enhancing environmental performance, and building back better.</p> <p>k. That grant eligibility information available to small businesses be reviewed and updated.</p> <p>l. That a roadmap be developed for the potential withdrawal or retention of emergency travel measures that were introduced in Hereford and the market</p>		



Meeting	item	Recommendations	Action	Status
		<p><b>towns for the purposes of social distancing.</b></p> <ul style="list-style-type: none"> <li><b>m. The implications of the pandemic for service delivery, including for enforcement, be added to the risk register.</b></li> <li><b>n. That communications to elected members about emerging public health issues be looked at to ensure that it is both timely and can be shared as widely as possible.</b></li> <li><b>o. That the hard work of management and staff members in coping with the pandemic be recognised formally through a letter from all elected members of the Council.</b></li> <li><b>p. Consideration be given to providing all officers with an extra day's holiday for 2022.</b></li> </ul> <p><b>2. That the scoping statement for the task and finish group on litter include consideration of matters relating to personal protective equipment disposal.</b></p>	<p>Draft scoping statement included in the committee agenda for 19 July 2021.</p> <p><a href="http://councillors.herefordshire.gov.uk/ieListDocuments.aspx?CId=809&amp;MId=8222&amp;Ver=4">http://councillors.herefordshire.gov.uk/ieListDocuments.aspx?CId=809&amp;MId=8222&amp;Ver=4</a></p>	







Forward plan of forthcoming decisions at 22 June 2021 – **Cabinet** (extract relating to corporate support centre and economy and place)

Report title and purpose	Decision Maker and Due date	Lead officer and lead cabinet member	Directorate	Notice of decision first published / ID	Issue Type and exemptions
<b>Approval of the Regulation of Investigatory Powers Act 2000 (RIPA) Policy and Procedures</b> To approve the Regulation of Investigatory Powers Act 2000 (RIPA) Policy and Procedures from July 2021 - June 2023.	Cabinet 24 June 2021	Claire Ward, Acting Deputy Chief Executive <small>Claire.Ward@herefordshire.gov.uk Tel: 01432 260657</small>  Cabinet member finance and corporate services	Corporate Support Centre	18 May 2021 I50037833	<b>Non Key</b> Open
<b>Covid 19 Recovery Plan</b>  To approve the Covid 19 Recovery Plan 2021/22 delivering the immediate actions required to enable short term economic, community wellbeing and organisational recovery. The plan is centred on three key areas; Economic, Community Wellbeing and Organisational recovery.  Work will be based on the lessons we've learned, what our residents and businesses tell us is important and our understanding of what our county needs for a successful and sustainable future; we must make our recovery from Covid-19 a green recovery.	Cabinet 24 June 2021	Roger Allonby, Head of economic development <small>Roger.Allonby@herefordshire.gov.uk Tel: 01432 260330</small>  Cabinet member environment, economy and skills	Economy and Place	7 May 2021 I50037702	<b>KEY</b> Open



Report title and purpose	Decision Maker and Due date	Lead officer and lead cabinet member	Directorate	Notice of decision first published / ID	Issue Type and exemptions
<b>Allocating the use of the Climate Reserve</b> This report seeks Cabinet approval to allocate the use of the dedicated Climate Reserve and to draw down funds in support of the recommended projects.	Cabinet 22 July 2021	Richard Vaughan, Principal Energy & Active Travel Officer, Ben Boswell, Head of environment, climate emergency and waste services <small>Richard.Vaughan@herefordshire.gov.uk,            bboswell@herefordshire.gov.uk            Tel: 01432 260192, Tel: 01432 261930</small>  Cabinet member environment, economy and skills	Economy and Place	27 May 2021 I50037870	<b>KEY</b> Open
<b>Employment Land in Incubation Space in Market Towns - Market Town Economic Development Investment Plans</b> For Cabinet to approve the Market Town Economic Development Investment Plans for each of Herefordshire's market towns. Each investment plan contains the vision for the future economic development of the town together with a programme of potential projects which support the delivery of the vision.	Cabinet 22 July 2021	Roger Allonby, Head of economic development <small>Roger.Allonby@herefordshire.gov.uk            Tel: 01432 260330</small>  Cabinet member environment, economy and skills	Economy and Place	I50038084	<b>KEY</b> Open



Report title and purpose	Decision Maker and Due date	Lead officer and lead cabinet member	Directorate	Notice of decision first published / ID	Issue Type and exemptions
<b>Hereford City Centre Transport Package (HCCTP) - Development of the remaining elements</b> To summarise the progress and expenditure of the Hereford City Centre Transport Package (HCCTP) to date, note the changes in allocations within the budget since the original business case and subsequent cabinet member decisions (November 2017 and January 2021), and to confirm the next steps to progress the initial design, consultation and construction costing of the remaining elements; comprising the Transport Hub and public realm on Commercial Road, Blueschool St and Newmarket St, to determine how the project is progressed.	Cabinet 22 July 2021	Mairead Lane, Acting Assistant Director for Highways and Transport / Head of Infrastructure Delivery <small>mlane@herefordshire.gov.uk Tel: 01432 260944</small>  Cabinet member Infrastructure and transport	Economy and Place	15 February 2021 I50036856	<b>KEY</b> Open
<b>Housing Strategy 2020-2025</b> To approve the strategy which sets out objectives, targets and policies on how the authority intends to manage and deliver its strategic housing role.	Cabinet 22 July 2021	Hannah McSherry, Housing Strategy Officer <small>Hannah.McSherry2@herefordshire.gov.uk Tel: 01432 383061</small>  Cabinet member housing, regulatory services, and community safety	Economy and Place	5 July 2019 I50030451	<b>KEY</b> Open



Report title and purpose	Decision Maker and Due date	Lead officer and lead cabinet member	Directorate	Notice of decision first published / ID	Issue Type and exemptions
<b>Major contract performance update</b> To update the Cabinet on the major contract performance review action points reported to Cabinet 24 September 2020	Cabinet 22 July 2021	Josie Rushgrove, Head of corporate finance <a href="mailto:jrushgrove@herefordshire.gov.uk">jrushgrove@herefordshire.gov.uk</a> Tel: 01432 261867  Cabinet member commissioning, procurement and assets	Corporate Support Centre	8 March 2021 I50037104	<b>Non Key</b> Open
<b>Recommendation for potential sites to progress affordable housing delivery in Herefordshire</b> To approve the progression of suitable sites to progress the affordable housing delivery in Herefordshire	Cabinet 22 July 2021	Robert Barton, Interim Director of Development <a href="mailto:robert.barton@herefordshire.gov.uk">robert.barton@herefordshire.gov.uk</a>  Cabinet member housing, regulatory services, and community safety	Corporate Support Centre	28 May 2021 I50037904	<b>KEY</b> Open
<b>Recovery and Investment Fund</b> For Cabinet to approve the establishment of a COVID 19 recovery and investment fund to support Herefordshire businesses.	Cabinet 22 July 2021	Josie Rushgrove, Head of corporate finance <a href="mailto:jrushgrove@herefordshire.gov.uk">jrushgrove@herefordshire.gov.uk</a> Tel: 01432 261867  Cabinet member corporate strategy and budget	Corporate Support Centre	29 April 2021 I50037623	<b>KEY</b> Open



Report title and purpose	Decision Maker and Due date	Lead officer and lead cabinet member	Directorate	Notice of decision first published / ID	Issue Type and exemptions
<b>To set out the councils new Integrated Waste Management Strategy and Waste Handling Pilots</b> To adopt the councils new Integrated Waste Management Strategy and to agree an outline plan of potential waste handling pilot schemes	Cabinet 22 July 2021	Ben Boswell, Head of environment, climate emergency and waste services, Joni Hughes, Senior Project Manager <small>bboswell@herefordshire.gov.uk, Joni.Hughes@herefordshire.gov.uk Tel: 01432 261930, Tel: 01432 260598</small>  Cabinet member commissioning, procurement and assets	Economy and Place	14 June 2021 I50038047	<b>KEY</b> Open
<b>Annual review of earmarked reserves</b> For Cabinet to note and approve the annual earmarked reserves review.	Cabinet 23 September 2021	Josie Rushgrove, Head of corporate finance <small>jrushgrove@herefordshire.gov.uk Tel: 01432 261867</small>  Cabinet member corporate strategy and budget	Corporate Support Centre	6 October 2020 I50035385	<b>Non Key</b> Open
<b>Q1 Budget &amp; Performance Report</b> To provide assurance that progress has been made towards achievement of the agreed revenue budget and service delivery targets, and that the reasons for major variances or potential under-performance are understood and are being addressed to the cabinet's satisfaction.	Cabinet 23 September 2021	Paul Harris, Head of Corporate Performance <small>Paul.Harris1@herefordshire.gov.uk Tel: 01432 383675</small>  Cabinet member finance and corporate services	Corporate Support Centre	12 May 2021 I50037734	<b>Non Key</b> Open



Report title and purpose	Decision Maker and Due date	Lead officer and lead cabinet member	Directorate	Notice of decision first published / ID	Issue Type and exemptions
<b>Recommendation for first proceedable affordable housing scheme</b> This paper seeks approval for the first council owned site in the Station Approach area to progress to the detailed design stage	Cabinet 23 September 2021	Robert Barton, Interim Director of Development <a href="mailto:robert.barton@herefordshire.gov.uk">robert.barton@herefordshire.gov.uk</a>  Cabinet member housing, regulatory services, and community safety	Corporate Support Centre	I50038273	<b>KEY</b> Open
<b>Temporary Accommodation Policy</b> To approve a temporary accommodation policy for Herefordshire.	Cabinet 16 December 2021	Hannah McSherry, Housing Strategy Officer <a href="mailto:Hannah.McSherry2@herefordshire.gov.uk">Hannah.McSherry2@herefordshire.gov.uk</a> Tel: 01432 383061  Cabinet member housing, regulatory services, and community safety	Economy and Place	3 December 2020 I50036099	<b>KEY</b> Open



## Appendix 5

**Forward plan of forthcoming decisions at 22 June 2021 – other executive decision makers** (extract relating to corporate support centre and economy and place)

Report title and purpose	Decision Maker and Due date	Lead officer and lead cabinet member	Directorate	Notice of decision first published / ID	Issue Type and exemptions
Corporate Support Centre					
<b>Social Value Measurement Framework</b> To approve the use of a bespoke social value measurement framework to capture, evaluate and monitor social value contributions from procurement activity in the council.	Assistant director Corporate Support July 2021	Rosalie Schultz, Head of Corporate Services <small>rosalie.schultz2@herefordshire.gov.uk Tel: 01432 383130</small>  Cabinet member commissioning, procurement and assets	Corporate Support Centre	I50038253	<b>Non Key</b> Open
<b>Rescheduling of Halo rental charges</b> To seek approval for the rescheduling of rental charges to Halo Leisure Services Limited to reflect the financial impact of local flooding events and the national pandemic, Covid 19.	Cabinet member finance, corporate services and planning 16 July 2021	Josie Rushgrove, Head of corporate finance <small>jrushgrove@herefordshire.gov.uk Tel: 01432 261867</small>  Cabinet member finance, corporate services and planning	Corporate Support Centre	6 May 2021 I50037700	<b>KEY</b> Open
<b>Social Value Measurement Framework</b> To approve the use of a bespoke Framework to capture, evaluate and monitor social value contributions from council contracts.	Assistant director Corporate Support 19 July 2021	Rosalie Schultz, Head of Corporate Services <small>rosalie.schultz2@herefordshire.gov.uk Tel: 01432 383130</small>	Corporate Support Centre	I50038255	<b>Non Key</b> Open



Report title and purpose	Decision Maker and Due date	Lead officer and lead cabinet member	Directorate	Notice of decision first published / ID	Issue Type and exemptions
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Economy and Place

<b>Acceptance and implementation of Solar PV for schools project</b> To seek approval for the Council to invest capital £941,151 across schools allocated for the solar photovoltaic (PV) project. The Council will install solar PV without any cost to the schools and charge the schools for discounted solar generated electricity.	Cabinet member environment and economy 30 March 2021	Danny Lenain, Principal Sustainability and Climate Change Officer <a href="mailto:daniel.lenain@herefordshire.gov.uk">daniel.lenain@herefordshire.gov.uk</a>  Cabinet member environment and economy	Economy and Place	5 February 2021 I50036775	<b>KEY</b> Open
<b>Electric Vehicle Charge Point Concession Contract</b> To approve the development and procurement of a concession contract to secure a delivery partner to operate and expand the countywide electric vehicle charging network in order to support the anticipated increase in electric vehicle ownership and subsequent demand.	Director of Economy and Place 16 April 2021	Laura Blackwell, Energy and active travel officer <a href="mailto:Laura.Blackwell@herefordshire.gov.uk">Laura.Blackwell@herefordshire.gov.uk</a> Tel: 01432 260530  Cabinet member Infrastructure and transport	Economy and Place	2 March 2021 I50037068	<b>KEY</b> Open



Report title and purpose	Decision Maker and Due date	Lead officer and lead cabinet member	Directorate	Notice of decision first published / ID	Issue Type and exemptions
<p><b>Executive response to the tree strategy and hedgehog protection motions</b></p> <p>To approve the cabinet member response to the Tree Strategy resolution that was passed by council at the meeting of full council on 17 July 2020.</p> <p>To approve the cabinet member response to the Decline in Hedgehog population resolution that was unanimously supported at the meeting of full council on 9 October 2020.</p> <p>To approve the development of a Nature Strategy to enhance and protect biodiversity across the Council's operations</p>	Cabinet member environment and economy 27 May 2021	<p>Ben Boswell, Head of environment, climate emergency and waste services bboswell@herefordshire.gov.uk Tel: 01432 261930</p> <p>Cabinet member environment and economy</p>	Economy and Place	6 November 2020 I50035790	<b>Non Key</b> Open
<p><b>A465 Aylestone Hill Walking and Cycling Improvements</b></p> <p>To approve the development and delivery of a walking and cycling improvement scheme on the A465 Aylestone Hill following the allocation of £120k of Active Travel Fund from the Department for Transport.</p>	Cabinet member Infrastructure and transport 7 June 2021	<p>Mairead Lane, Acting Assistant Director for Highways and Transport / Head of Infrastructure Delivery mlane@herefordshire.gov.uk Tel: 01432 260944</p> <p>Cabinet member Infrastructure and transport</p>	Economy and Place	I50037709	<b>Non Key</b> Open



Report title and purpose	Decision Maker and Due date	Lead officer and lead cabinet member	Directorate	Notice of decision first published / ID	Issue Type and exemptions
<p><b>National Bus Strategy</b></p> <p>To approve the work required to progress the requirements of the <a href="#">Bus back better: National bus strategy for England (NBS) locally</a>. Government has set out a number of deadlines during 2021/22 by which work will need to progress, these comprise publication of a notice of intent to establish an enhanced partnership, publication of a bus service improvement plan, and introduction of an enhanced partnership.</p> <p>Progressing this work will assist the council in securing ongoing government funding support for buses and the development of the council's public transport strategy. This will support the investment in buses that cabinet identified when it determined its preferred transport strategy following the Hereford Transport Strategy Review.</p>	<p>Cabinet member Infrastructure and transport 18 June 2021</p>	<p>Adam Houchen, Process &amp; Procurement Manager <a href="mailto:adam.houchen@herefordshire.gov.uk">adam.houchen@herefordshire.gov.uk</a></p> <p>Cabinet member Infrastructure and transport</p>	<p>Economy and Place</p>	<p>12 May 2021 I50037768</p>	<p><b>KEY</b> Open</p>
<p><b>Town Deal Heads of Terms</b></p> <p>The purpose of the report is to seek authorisation and delegation to sign the Heads of Terms that has been received by the Towns Investment Partnership Board and Herefordshire Council.</p>	<p>Cabinet member finance, corporate services and planning 18 June 2021</p>	<p>Joni Hughes, Senior Project Manager <a href="mailto:Joni.Hughes@herefordshire.gov.uk">Joni.Hughes@herefordshire.gov.uk</a> Tel: 01432 260598</p> <p>Cabinet member environment, economy and skills</p>	<p>Economy and Place</p>	<p>18 June 2021 I50037913</p>	<p><b>KEY</b> Open Urgent</p>



Report title and purpose	Decision Maker and Due date	Lead officer and lead cabinet member	Directorate	Notice of decision first published / ID	Issue Type and exemptions
<b>Empty Property and Development Capital Budget</b> To approve expenditure and approach to delivering the Empty Property and Development Capital Budget.	Cabinet member housing, regulatory services, and community safety 25 June 2021	Hayley Crane, Strategic Housing Manager <small>hcrane@herefordshire.gov.uk Tel: 01432 261919</small> Cabinet member housing, regulatory services, and community safety	Economy and Place	28 August 2020 I50034941	<b>KEY</b> Open
<b>Herefordshire Nature and Climate Partnership</b> This report seeks approval to establish a new countywide partnership to facilitate the aim of achieving countywide net zero-carbon by 2030 and to further protect and enhance local biodiversity.	Cabinet member environment and economy 25 June 2021	Richard Vaughan, Principal Energy & Active Travel Officer, Ben Boswell, Head of environment, climate emergency and waste services <small>Richard.Vaughan@herefordshire.gov.uk, bboswell@herefordshire.gov.uk Tel: 01432 260192, Tel: 01432 261930</small> Cabinet member environment and economy	Economy and Place	25 May 2021 I50037868	<b>Non Key</b> Open



Report title and purpose	Decision Maker and Due date	Lead officer and lead cabinet member	Directorate	Notice of decision first published / ID	Issue Type and exemptions
<b>Savings plan decision - Public Realm contract</b> To agree the Public Realm contract Savings	Cabinet member Infrastructure and transport 25 June 2021	John Manterfield, Commercial and Contract Manager <small>John.Manterfield@herefordshire.gov.uk</small>  Cabinet member Infrastructure and transport	Economy and Place	19 May 2021 I50037859	<b>KEY</b> Open
<b>Capability Fund grant acceptance</b> To seek approval to accept £144,636 revenue funding from the Department for Transport (DfT) Local Authority Capability Fund to deliver a programme of walking and cycling activities and promotions across the county in 2021/22.	Assistant Director for Regulatory, Environment and Waste Services 30 June 2021	Judith Whateley, Principal Sustainability and Climate Change Officer <small>Judith.Whateley@herefordshire.gov.uk</small> <small>Tel: 01432 260157</small>	Economy and Place	16 June 2021 I50038130	<b>Non Key</b> Open
<b>Freehold Transfer of Hinton Community Centre to a third party community organisation</b> To approve the freehold transfer of Hinton Community centre to a third party community organisation.	Cabinet member commissioning , procurement and assets 30 June 2021	Helen Beale, Senior Estate Manager <small>HBeale@herefordshire.gov.uk</small> <small>Tel: 01432 260688</small>  Cabinet member commissioning, procurement and assets	Economy and Place	22 April 2021 I50037545	<b>Non Key</b> Open



Report title and purpose	Decision Maker and Due date	Lead officer and lead cabinet member	Directorate	Notice of decision first published / ID	Issue Type and exemptions
<b>Empty Property Strategy for Herefordshire 2021-2024</b> To approve the Empty Property Strategy for Herefordshire	Cabinet member housing, regulatory services, and community safety 1 July 2021	Sarah Woodhouse, Empty Property and Housing Development Officer <small>Sarah.Woodhouse@herefordshire.gov.uk</small>  Cabinet member housing, regulatory services, and community safety	Economy and Place	2 March 2021 I50037065	<b>KEY</b> Open
<b>Executive Response to General Scrutiny Recommendations Regarding the Climate and Ecological Emergency Review</b> To approve the executive response to recommendations made by general scrutiny regarding the climate and ecological emergency review.  On 26 April the General Scrutiny committee made a further 11 recommendations after reviewing the executive response to the initial 58 recommendations in the climate and ecological emergency review.	Cabinet member environment and economy 1 July 2021	Ben Boswell, Head of environment, climate emergency and waste services, Richard Vaughan, Principal Energy & Active Travel Officer <small>bboswell@herefordshire.gov.uk, Richard.Vaughan@herefordshire.gov.uk</small> <small>Tel: 01432 261930, Tel: 01432 260192</small>  Cabinet member environment and economy	Economy and Place	10 June 2021 I50038013	<b>Non Key</b> Open



Report title and purpose	Decision Maker and Due date	Lead officer and lead cabinet member	Directorate	Notice of decision first published / ID	Issue Type and exemptions
<b>Executive response to General Scrutiny Recommendations Regarding the Waste Management Strategic Task and Finish Group Review</b> To approve the executive response to recommendations made by general scrutiny committee regarding the Waste Management Strategic Review.	Cabinet member commissioning , procurement and assets 1 July 2021	Nicola Percival, Waste operations team leader npercival@herefordshire.gov.uk Tel: 01432 260991  Cabinet member commissioning, procurement and assets	Economy and Place	16 June 2021 I50038122	<b>Non Key</b> Open
<b>Capital Investment in infrastructure and Assets: Extra Ordinary Highways Maintenance, Bio Diversity Net Gain and Winter Fleet</b> To authorise spend and investment in the highway asset and infrastructure following resolution at the council meeting 12th February 2021 to allocate £2.299m in the 2021/22 councils Public Realm Investment programme.	Cabinet member Infrastructure and transport 16 July 2021	Bruce Evans, Engineering manager bje@herefordshire.gov.uk Tel: 07792880548  Cabinet member Infrastructure and transport	Economy and Place	22 April 2021 I50037548	<b>KEY</b> Open
<b>Highways Maintenance Plan 2020</b> To update the original plan, incorporating updates in legislation.	Cabinet member Infrastructure and transport 16 July 2021	Bruce Evans, Engineering manager bje@herefordshire.gov.uk Tel: 07792880548  Cabinet member Infrastructure and transport	Economy and Place	21 January 2020 I50030462	<b>KEY</b> Open



Report title and purpose	Decision Maker and Due date	Lead officer and lead cabinet member	Directorate	Notice of decision first published / ID	Issue Type and exemptions
<b>Herefordshire Natural Flood Management (NFM) Project</b> To submit a Business Case for approval to the Environment Agency in order to secure funding for the continuation of an NFM Project in Herefordshire.	Cabinet member Infrastructure and transport 19 July 2021	Steve Hodges, Directorate services team leader <small>sthodges@herefordshire.gov.uk Tel: 01432 261923</small>  Cabinet member Infrastructure and transport	Economy and Place	9 June 2021 I50038008	<b>KEY</b> Open
<b>Freehold Transfer of the Town hall and No 10 into a third sector community organisation</b> To approve the Freehold Transfer of the Town Hall and No 10, St Owen's Street, Hereford into a third sector community organisation.	Cabinet member commissioning , procurement and assets 26 July 2021	Helen Beale, Senior Estate Manager <small>HBeale@herefordshire.gov.uk Tel: 01432 260688</small>  Cabinet member commissioning, procurement and assets	Economy and Place	3 March 2021 I50037054	<b>KEY</b> Open
<b>Commissioning of S106 projects for the public Realm</b> This decision will enable funding and delivery in the financial year 2020/21 of developer S106 planning contributions for highways and transportation schemes. These schemes have been identified in accordance with the Heads of Terms (HoT) in the S106 Deed of Planning Obligation Heads of Terms for the individual developments which form the S106 contribution	Cabinet member Infrastructure and transport 30 July 2021	John Manterfield, Commercial and Contract Manager <small>John.Manterfield@herefordshire.gov.uk</small>  Cabinet member Infrastructure and transport	Economy and Place	10 June 2020 I50034269	<b>KEY</b> Open



Report title and purpose	Decision Maker and Due date	Lead officer and lead cabinet member	Directorate	Notice of decision first published / ID	Issue Type and exemptions
<b>Maylord Shopping Centre – Management Services</b> The current contract for the management of the Maylord Shopping Centre has been in place since the council obtained outright control of the asset in June 2020. The management service provided by a third party is due to expire on the 31st September 2021. It is necessary to ensure that new arrangement for management service is in place when the contract expires and it is proposed that the service is undertaken by Hoople Limited (Hoople) from the 1st October 2021. This is to ensure that the shopping centre can operate and that rent and service charges are collected and administered.	Cabinet member commissioning , procurement and assets 30 July 2021	Andrew Husband, Strategic property services manager <small>andrew.husband@herefordshire.gov.uk            Tel: 01432 383552</small>  Cabinet member commissioning, procurement and assets	Economy and Place	21 June 2021 I50038257	<b>KEY</b> Open
<b>Public Realm Contract Extension</b> To approve an extension of the public realm service contract, with Balfour Beatty Living Places, in line with contract terms and conditions.	Cabinet member commissioning , procurement and assets 30 July 2021	John Manterfield, Commercial and Contract Manager <small>John.Manterfield@herefordshire.gov.uk</small>  Cabinet member commissioning, procurement and assets	Economy and Place	18 November 2020 I50035893	<b>KEY</b> Open



Report title and purpose	Decision Maker and Due date	Lead officer and lead cabinet member	Directorate	Notice of decision first published / ID	Issue Type and exemptions
<b>West Midlands Rail Executive and DfT Collaboration Agreement</b> To set out the changes to the Collaboration Agreement between West Midlands Rail Ltd and the Department for Transport and seek cabinet member approval to support these changes.	Cabinet member Infrastructure and transport 30 July 2021	Victoria Hammond, Transport Planning Officer <small>vhammond@herefordshire.gov.uk</small>  Cabinet member Infrastructure and transport	Economy and Place	5 May 2021 I50037687	<b>KEY</b> Open
<b>Town Fund – Projects List (Annex A) Submission</b> The purpose of the report is to seek authorisation and delegation to submit details of Towns Fund projects to be taken forward and the plan for addressing key conditions attached to those project individually and the Town Investment overall (Annex A) to Ministry, Housing, Communities and Local Government (MHCLG) that has been agreed between the Towns Investment Partnership Board and Herefordshire Council.	Cabinet member finance and corporate services 16 August 2021	Joni Hughes, Senior Project Manager <small>Joni.Hughes@herefordshire.gov.uk</small> <small>Tel: 01432 260598</small>  Cabinet member finance, corporate services and planning	Economy and Place	I50038271	<b>KEY</b> Open



Report title and purpose	Decision Maker and Due date	Lead officer and lead cabinet member	Directorate	Notice of decision first published / ID	Issue Type and exemptions
<b>Holmer &amp; Shelwick - Traffic Calming and Pedestrian Improvements</b> To propose and implement highway regulation measures, and associated engineering measures as part of Holmer and Shelwick Traffic Calming & Pedestrian Improvements. The scope and funding for this scheme has been approved and monies received by Herefordshire Council as part of planning process and associated S106 agreements following recent development in the locality.	Cabinet member Infrastructure and transport 16 September 2021	Bruce Evans, Engineering manager bje@herefordshire.gov.uk Tel: 07792880548  Cabinet member Infrastructure and transport	Economy and Place	18 September 2020 I50035199	<b>KEY</b> Open